

BUILDING & MANAGING BOARDS

Live Online Classroom, 4-5 May 2027



This two-day training will look into the legal and practical issues that investment professionals face when serving on a Boards of Directors. There is a strong focus on good practices and exercises.

“A great crash course on board practices with highly competent & experienced speakers.”

2026 Course Participant

PROGRAMME

Tuesday, 4 May

09:30 – 10:20 CET Introduction & first mini case

10:20 – 10:30 CET BREAK

10:30 – 11:20 CET Legal Aspects: regulations and liabilities - European perspective (Part 1)

11:20 – 11:30 CET BREAK

11:30 – 12:30 CET Legal Aspects: regulations and liabilities - European perspective (Part 2)

12:30 – 13:30 CET LUNCH BREAK

13:30 – 14:50 CET Growcon Case study – A Dysfunctional Board

14:50 - 15:00 CET BREAK

15:00 - 15:50 CET Purpose, Role of Board, Executive, Sub-Committees

15:50 - 16:00 CET BREAK

16:00 - 17:00 CET People

Wednesday, 5 May

09:00 – 10:15 CET Process and Performance

10:15 – 10:30 CET BREAK

10:30 – 12:00 CET Managing Conflicts

12:00 – 13:30 CET LUNCH BREAK

13:30 – 14:50 CET Change, Power & Influence, Cultural differences

14:50 – 15:00 CET BREAK

15:00 – 15:40 CET Decision Making

15:40 – 16:00 CET Q&A, Wrap-up, and Conclusion

SPEAKERS



Patrick Dunne is Chair of **Boardelta**. He has extensive experience of working with boards in Europe, Asia, and North America. His executive experience includes 26 years in a variety of roles with 3i Group plc where until 2012 he was Communications Director and a member of its Operating committee.

From 1990 to 1997 he built a resource of over 600 experienced directors who were appointed to over 2,000 boards for 3i in 14 countries across Europe, Asia, and North America. Patrick is also the author of three successful books on the subject, a member of the Financial Times NED club's advisory board and a tutor on the FT NXD certificate.



Nigel Grierson is Former Managing Director of DH Technology Ventures, focusing on early-stage companies in growth areas within the Internet, Mobile and Software market sectors.

Prior to that, Nigel was the Group Director for Intel Capital Europe, managing a team responsible for making strategic equity investments, acquisitions and developing new business opportunities for Intel throughout Europe. He and his team originated and invested in over 35 technology start-up companies, many of which became substantial public companies.



Nicolas Vermeulen is Associate at the litigation and arbitration team of **Linklaters** in Brussels, which he joined in 2021. Prior to Linklaters, Nicolas was representative of the trainee-lawyers at Balie Brussels. Nicolas has a Master of Law from the University of Ghent and an LLM from the London School of Economics & Political Science.



An-Sofie Van Hootegem is Partner in the Brussels Corporate and Finance group of **Linklaters**. She advises national and international clients on their M&A transactions, with particular expertise in private equity. An-Sofie represented many private equity houses throughout the various aspects of the investment lifecycle (from acquisition to add-ons and exit). She also specialises in management equity packages in the context of buyouts, where she advised both sponsors and management.



Evita Bassot is Counsel in the Brussels Corporate and Finance group of **Linklaters**. Evita joined Linklaters in 2015 as part of the Corporate Practice. She has a particular interest in public and private M&A and advises clients on domestic and cross-border restructurings in various sectors. Evita is Advocaat/Avocat (member of the Brussels Bar).

"I absolutely recommend the course! Good concise introduction to how boards function and how to contribute to them effectively!"

2026 Course Participant

REGISTRATION

Invest Europe member price: €1140

Non-member price: €1630

*21% VAT will be added to the above prices for Belgium based participants.

For more information and to register for the course, follow the [link](#) or contact Elena Vasileva at training@investeurope.eu