



TRAINING

# BUILDING & MANAGING BOARDS

Live Online Classroom



This two-day training will look into the legal and practical issues that investment professionals face when serving on a Boards of Directors. There is a strong focus on good practices and exercises.

“A great crash course on board practices with highly competent & experienced speakers.”

2021 Course Participant

## PROGRAMME

### Thursday, 5 May

09.00 - 09:50 CET	Introduction & first mini case
09.50 - 10:00 CET	BREAK
10.00 - 10:50 CET	Legal Aspects: regulations and liabilities - European perspective (Part 1)
10.50 - 11.00 CET	BREAK
11.00 - 12.00 CET	Legal Aspects: regulations and liabilities - European perspective (Part 2)
12.00 - 13:30 CET	LUNCH BREAK
13.30 - 14.50 CET	Case study - A Dysfunctional Board
14:50 -15:00 CET	BREAK
15:00 -15:50 CET	Purpose, Role of Board, Executive, Sub-Committees
15:50 -16:00 CET	BREAK

---

16:00 - 17:00 CET      People

### Friday, 6 May

---

09.00 - 10.15 CET      Process and Performance

---

10.15 - 10.30 CET      BREAK

---

10.30 - 12.00 CET      Managing Conflicts

---

12.00 - 14.00 CET      LUNCH BREAK

---

14.00 - 14.50 CET      Change, Power & Influence, Cultural differences

---

14.50 - 15.00 CET      BREAK

---

15.00 - 15.40 CET      Decision Making

---

15.40 - 16.00 CET      Q&A, Wrap-up and Conclusion

## SPEAKERS



**Patrick Dunne** is Chair of **Boardelta**. He has extensive experience of working with boards in Europe, Asia and North America. His executive experience includes 26 years in a variety of roles with 3i Group plc where until 2012 he was Communications Director and a member of its Operating committee. From 1990 to 1997 he built a resource of over 600 experienced directors who were appointed to over 2,000 boards for 3i in 14 countries across Europe, Asia and North America. Patrick is also the author of three successful books on the subject, a member of the Financial Times NED club's advisory board and a tutor on the FT NXD certificate.



**Nigel Grierson** is Former Managing Director of DH Technology Ventures, focusing on early-stage companies in growth areas within the Internet, Mobile and Software market sectors. Prior to that, Nigel was the Group Director for Intel Capital Europe, managing a team responsible for making strategic equity investments, acquisitions and developing new business opportunities for Intel throughout Europe. He and his team originated and invested in over 35 technology start-up companies, many of which became substantial public companies.



**Stefaan Loosveld** is Partner at **Linklaters** and specializes in litigation (including white-collar), contentious regulatory and restructuring & insolvency (including sovereign default and debt restructuring). He has worked in our New York and London offices. Stefaan acts for both financial institutions and corporates in complex litigation and arbitration matters. Prior to this, he was Senior Legal Counsel at the Financial Law Division of the European Central Bank in Frankfurt. Stefaan is the author of a book on "Money, Monetary Claims and Foreign Exchange in a Belgian, European and International Perspective".



**An-Sofie Van Hootegem** is Partner in the Brussels Corporate and Finance group of **Linklaters**. She advises national and international clients on their M&A transactions, with particular expertise in private equity. An-Sofie represented many private equity houses throughout the various aspects of the investment lifecycle (from acquisition to add-ons and exit). She also specialises in management equity packages in the context of buyouts, where she advised both sponsors and management.

---

“I absolutely recommend the course! Good concise introduction to how boards function and how to contribute to them effectively!”

2021 Course Participant

## REGISTRATION

Invest Europe member price: €1090

Non-member price: €1550

For more information and to register for the course, follow the [link](#) or contact Elena Vasileva at [training@investeurope.eu](mailto:training@investeurope.eu).