



As Denmark's postal operator, Post Danmark offers a host of different services. CVC Capital Partners saw great potential in the company's favourable market position and took part in the company's privatisation process in July 2005, purchasing a 22% stake. CVC sold its stake back to the Danish state in 2009, to facilitate the merger with the Swedish postal operator, Posten AB and to create what is now known at PostNord.

At the time of sale, Post Danmark achieved revenues of €1.5bn and EBITDA of €240m. It had become one of Europe's most efficient and modern postal services, enjoying a leading position in all its main product areas.

## What did the business need?

- To strengthen the company's position in an increasingly competitive market
- To develop existing activities and expand into related business areas
- To adapt to new regulatory requirements and prepare for further market liberalisation

## How did private equity backing create lasting value?

- Modernising systems and technology: upgrade to new generation mail sorting methodology
- Optimising distribution processes: 25% reduction in number of daily mail delivery routes

Country Region Investor Denmark Sjaelland CVC Capital Partners

21,000

employees

€1.5bn

4

We found an exceptionally well-run operation at Post Danmark and also a strong case to further enhance its development.

SØREN VESTERGAARD-POULSEN Managing Director CVC • Pricing strategy repositioning: introduction of a differentiated price structure

## What outcomes did private equity investment achieve?

- Product development: introduction of new services such as internal postal management solutions for businesses, new guaranteed delivery services, electronic communications solutions
- Positioning as the leading Nordic postal operator and a reference point for Europe

## More information

Post Danmark

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